



WORK SESSION OF THE BOARD OF DIRECTORS

METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

Thursday, March 14, 2019

MEETING SUMMARY

A Work Session of the MARTA Board of Directors was held on Thursday, March 14, 2019 at 12:04 p.m. in the MARTA Board Lounge, 6th Floor, MARTA Headquarters Building, 2424 Piedmont Road, Atlanta, Georgia 30324

Board Members Present

Roberta Abdul-Salaam
Robert Ashe III
Robert F. Dallas
Frederick L. Daniels, Jr.
Jim Durrett.
Roderick E. Edmond
William F. "Bill" Floyd
Ryan Carter Glover
Jerry Griffin
Freda Hardage
Alicia M. Ivey
Russell McMurry, P.E.*
Christopher Sean Tomlinson*

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Approval of the Minutes of the February 14, 2019 Work Session of the MARTA Board of Directors

On motion by Mr. Durrett seconded by Mr. Ashe, the minutes were unanimously approved by a vote of 11 to 0, with 13* members present.

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Upcoming Meetings of the Board:

Thursday, March 28, 2019

- Planning & External Relations Committee – 9:30 a.m.
- Operations & Safety Committee – (immediately following Planning)
- Business Management Committee – (immediately following Operations)

Thursday, April 11, 2019

- Work Session – 12:00noon
- Board – 1:30pm

* Russell R. McMurry, P.E. is Commissioner of Georgia Department of Transportation (GDOT); Christopher Tomlinson is Executive Director of Georgia Regional Transportation Authority (GRTA) and therefore, are non-voting members of the MARTA Board of Directors

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Centralized Project Management

MARTA management is working to initiate a Centralized Project Management Office (CPMO) for its State for Good Repair for Capital Program Delivery. The CPMO would offer:

- Re-aligned program delivery organizational structure
- Eliminate silos within the organization
- Informed decision makers
- Accurate resource forecasting/acquisition
- Enhanced accountability

Consistent Project Monitoring & Control

- Program Management and Project Controls procedures
- Proper definition of scopes
- Stage gate governance
- Integrated reporting
- Estimating
- Scheduling/delivery
- Operational readiness

Next Steps:

- Organize program delivery resources
- Planning
- State of Good Repair project definition

Next Steps for CPMO:

- Evaluate and revise process and procedures
- Enhanced MARTA internal resources
- Technology that meets MARTA's requirements
- RFP Solicitation

2019 Schedule

- MARTA CPMO alignment – March 8
- Develop CPMO RFP OS – March 11 – May 1
- Committee presentation – March 28
- Develop CPMO Framework/Governance & SOP – April 1 – December 31 (continuing)
- Board Approval – April 11

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- Release RFP – May 1
- Proposals Due – July 12
- Recommendations to Committee – August 29
- Board Approval – September 26
- NTP – October 1

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On motion by Mr. Dallas seconded by Mr. Ashe the Board unanimously agreed by a vote of 11 to 0, with 13* members present to go into Executive Session at 1:08 p.m. to discuss litigation.

On motion by Dr. Edmond seconded by Mr. Floyd the Board unanimously agreed by a vote of 12 to 0, with 14* members present to adjourn the Executive Session at 1:40 p.m.

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Adjournment

The Work Session of the MARTA Board of Directors adjourned at 1:40 p.m.